

Preliminary Agenda

San Diego, California

Fairmont Grand Del Mar | January 27-30, 2019

Sunday, January 27

1:00 PM - 5:00 PM	CONFERENCE REGISTRATION
3:00 PM - 5:00 PM	CHALLENGES FOR TRUSTEES
	CHALLENGES FOR PHYSICIAN LEADERS
	CHALLENGES FOR CEOS (<i>invitational</i>)
5:30 PM - 6:30 PM	OPENING GENERAL SESSION (<i>all registrants together</i>)
6:30 PM - 7:30 PM	CONFERENCE RECEPTION

Monday, January 28

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:15 AM	GENERAL SESSION (<i>all registrants together</i>)
9:15 AM - 9:30 AM	15-MINUTE BREAK
9:30 AM - 10:45 AM	BREAKOUT BY HOSPITAL TYPE
10:45 AM - 11:00 AM	15-MINUTE BREAK
11:00 AM - 12:30 PM	BREAKOUT BY ROLE

Tuesday, January 29

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:15 AM	GENERAL SESSION (<i>all registrants together</i>)
9:15 AM - 9:30 AM	15-MINUTE BREAK
9:30 AM - 11:30 AM	BREAKOUT BY ESSENTIAL ISSUE
11:30 AM - 1:00 PM	LUNCH (<i>on own</i>)
1:00 PM - 4:30 PM	WORKSHOPS (Sessions 1-3)

Wednesday, January 30

6:30 AM - 8:00 AM	CONTINENTAL BREAKFAST
8:00 AM - 9:00 AM	WORKSHOPS (Session 4)
9:00 AM - 9:10 AM	10-MINUTE BREAK
9:10 AM - 10:30 AM	GENERAL SESSION (<i>all registrants together</i>)
10:30 AM - 11:00 AM	TAKE-HOME THOUGHTS AND IDEAS
11:00 AM	CONFERENCE ADJOURNS

HOTEL RATES FOR THE FAIRMONT GRAND DEL MAR:

Fairmont Room: \$445 Deluxe Room: \$475 Signature Room: \$495

Room rate includes voucher for Aria Lawn buffet lunch for two on January 29 and a one-time \$50 food and beverage credit per room (valid at Amaya Restaurant, Lobby Lounge, and The Club House Grill).

Information for reserving rooms will be sent to you upon registration. All rooms must be reserved within the Estes Park room block.

AIRLINE AND CAR RENTAL DISCOUNTS: The Fairmont Grand Del Mar is located approximately 25 miles from San Diego International Airport (SAN).

Delta Air Lines is pleased to offer special discounts for Estes Park Institute. **The Meeting Event Code is NMS8X.** Visit www.delta.com and click "Advanced Search" to enter Meeting Code or call Delta Meeting Network® at 1-800-328-1111* Monday through Friday, 7:00 a.m. – 7:30 p.m. (CT).

*Please note there is **not** a service fee for reservations booked and ticketed via Delta's 800 number.

United Airlines and **Avia** will not confirm discounts until late summer. We will share this information as soon as it becomes available.



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